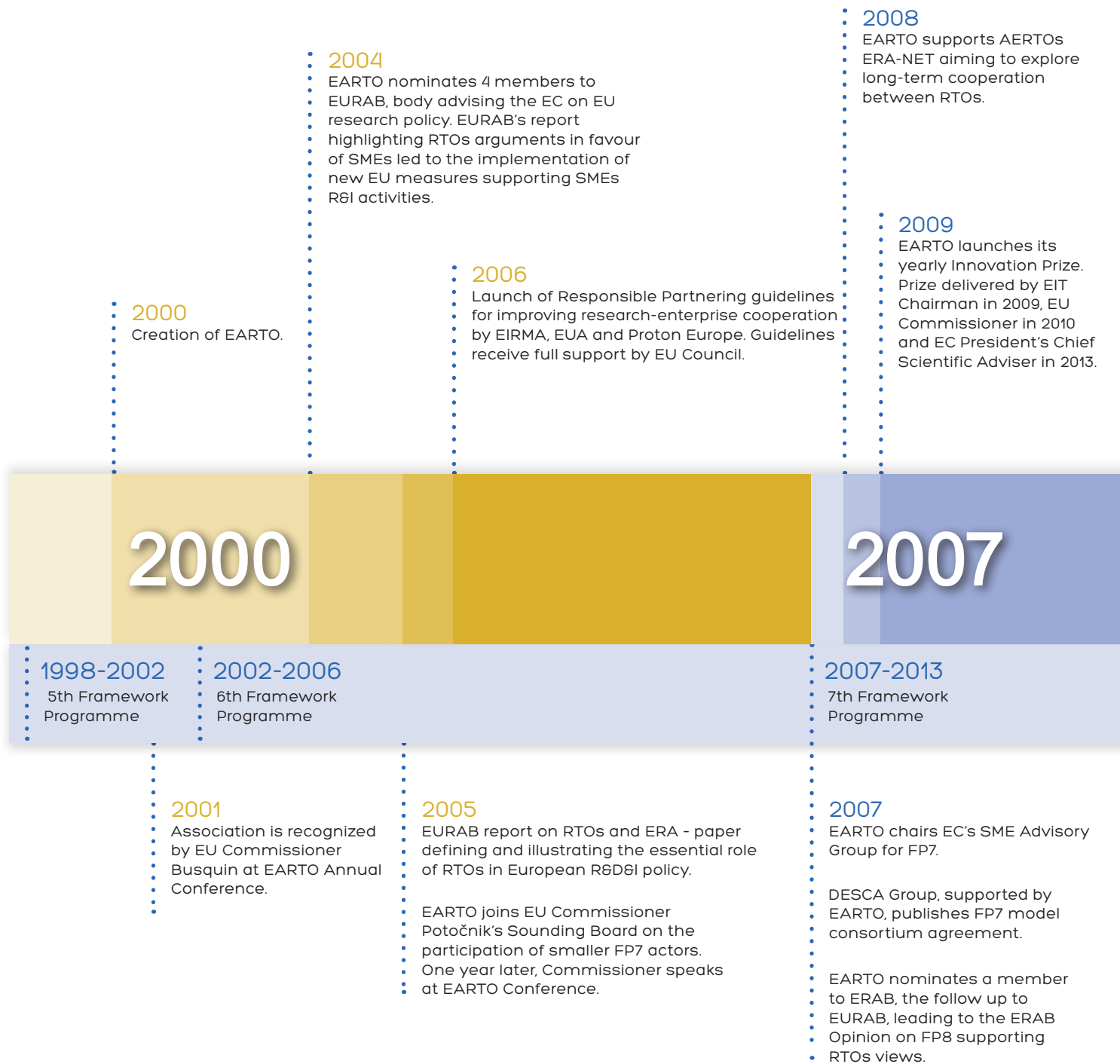




# EARTO ANNUAL REPORT 2013

THE EUROPEAN ASSOCIATION OF  
RESEARCH & TECHNOLOGY ORGANISATIONS

# EARTO 2000-2013 Timeline



## 2009-2011

- EARTO addresses European Parliament 5 times on the simplification of FP7, FP6 ex-post audits and EU's Financial Regulation.

## 2010

- EARTO nominates 5 members for the EC's 1st High-Level Group on KETs: recognition of RTOs' important role in developing and deploying strategic technologies.

## 2013

- EARTO wins several arguments when revised EU Financial Regulation is adopted with a number of EARTO's amendments defended since 2011.

- EARTO nominates 5 members to 2nd EC High-Level Expert Group on KETs.

- EARTO strengthens its working groups on key topics for RTOs: H2020 legal & financial issues, EU structural funds, EU state aid for R&I and working with SMEs.

- EARTO joins effort with EIRMA for the organisation of an Info Day on H2020.

# 2014 2020

## 2014-2020

Horizon 2020

## 2010

- EARTO addresses EC's Expert Panel for FP7's Midterm Review, leading to the adoption of simplification measures for FP7 defended by EARTO.

- EARTO launches yearly brochure: "Impact Delivered: Technology for a Better World" highlighting key contributions of RTOs to innovation.

## 2010-2013

- EARTO's 3 year campaign for an adequate Horizon 2020 counted some 15 position papers, over 30 meetings with the EC, 5 speeches at European Parliament hearings and two commissioned studies on the impact of RTOs and the importance of applied research. This successfully led to the creation of the large research infrastructure scheme (LRI) in H2020, especially designed for RTOs.

## 2012

- European Parliament's position on H2020 in line with EARTO's proposed funding model and several amendments on IPR by the DESCA Group.

- EARTO nominates a member of ERIAB, the successor of ERAB.

- EARTO launches LinkedIn group on H2020 - now over 7400 members - and Twitter account - now over 2400 followers.

- EARTO signs MoU with EC and other stakeholders (EUA, LERU, Nordforsk and Science Europe) in 2012. Recognition of EARTO as a key player in European R&I. Partnership renewed in 2013. EARTO ERA Progress Report shows important contribution of RTOs.

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## Foreword from President

Dear Friends and Colleagues,

2013 was a key year for EARTO with many preparations and transitions! Externally, we saw the launch of the new European Commission Framework Programme for Research & Innovation, Horizon 2020, finally approved in November which dominated to a large extent our work during the last three years. In the preparation of this programme we tried to set-up the best working conditions for the EARTO members at EU level for the years to come. Europe's budget for Research & Innovation through Horizon 2020 during the period of 2014-2020 was established at roughly EUR 79 billion. In December, the first Horizon 2020 calls were launched and EARTO members started working on making proposals. Hopefully, a substantial number of our members will enjoy the Horizon 2020 participation conditions set under the new large research infrastructure (LRI) scheme. This can be regarded as a great success of EARTO in 2013, as RTOs are the main target group for this scheme.



Internally, EARTO thanked Mr Christopher Hull at the 2013 EARTO Annual Conference, hosted by our Croatian members in May, for his excellent work as Secretary General during more than ten years. At the same event we welcomed our new Secretary General, Ms Muriel Attané. In autumn 2013, new Working Groups were set up on the basis of a new EARTO Secretariat Work Plan which was developed by the EARTO Steering Committee and Secretariat on behalf of the EARTO Board.

The year 2013 also showed that RTOs occupy a key place in Europe's R&I landscape when the FP7 Monitoring Report revealed that 15 EARTO members rank among the top 50 beneficiaries of Framework Programme 7. This clearly demonstrates the great involvement of our members in contributing to the success of EU's largest research funding programme.

Nevertheless, RTOs are in a challenging position in Europe. Most RTOs still suffer from the consequences of the economic crisis and the decrease of national budgets dedicated to Research & Innovation. In order to better shape and use EU Research & Innovation programmes, RTOs joined efforts at EU level via EARTO. These efforts will be key for the future positioning of RTOs both at national and EU level. Only in strong cooperation we will increase awareness on the importance and impact of the RTOs and their contribution to European growth and competitiveness.

This annual report summarises the Association's key efforts in 2013 to best tackle these challenges and strengthen the position and visibility of RTOs at European level.

Kind regards,

A blue ink handwritten signature, appearing to read 'J.H.J. Mengelers', written in a cursive style.

J.H.J. Mengelers M.Sc.

President of the Netherlands Organisation for Applied Scientific Research - TNO  
President of EARTO

## 1. Introduction

In 2013, EARTO clearly reinforced its position as an effective and necessary intermediary between Research and Technology Organisations (RTOs) and the EU institutions and as a strong and well known network in Brussels. EARTO members' positions are continuously supported by various representation and communication activities managed by the EARTO Secretariat. These activities are supported by an active participation of our members in the Working Groups, which assist the Secretariat in the elaboration of key position papers, in setting up discussions and preparing inputs to the European Institutions as well as in the organization of key events.

Following the developments in key dossiers, i.e. end of Horizon 2020 preparations and launch of the Programme, various new activities were started in the second semester of 2013 to ensure the adaptation to EU developments and the continuity in bringing EARTO members' interests forward. New challenges lay ahead with the implementation of Horizon as well as the preparation for the Programme's midterm review expected to start in early 2016. EARTO Working Groups efforts supervised by the EARTO Board and Steering Committee will be key in developing and bringing members' inputs forward at EU level on a variety of topics ranging from Horizon 2020 and EARTO members participation in this Programme, to state-aid, access to structural funds and their synergies with Horizon 2020, RTOs work with SMEs as well as issues related to RTOs' positioning in general.

## 2. Activities in Key EU Policy Dossiers

In the first semester of 2013 during the negotiations on Horizon 2020's legislative package, EARTO pursued a strong campaign to build support for an appropriate funding model for RTOs. This involved regular high-level exchanges with European Commission, European Parliament and Member States officials. EARTO has also provided several written inputs to the key negotiators of Horizon 2020 in view of representing members' interests. This concluded successfully in the setting up of a specific scheme - the large research infrastructures (LRI) scheme - for directing the costs of RTOs' large research infrastructures, recognising that such RTOs have special capacities which are of value to ensure Horizon 2020's success.

During the autumn, the focus of the Horizon 2020 dossier shifted towards the implementation of the Programme. To appropriately respond to this shift, EARTO reinforced its existing Working Groups and launched new ones. Key issues and EARTO efforts during this period include, among others:

- Participation and good cooperation with the European Commission in setting up the new large research infrastructures scheme now available in Horizon 2020 for large and medium sized RTOs.
- Various inputs were provided to Horizon 2020's Model Grant Agreement drafts and attached conditions.
- Support given by EARTO and its members to the elaboration of the new DESCA model consortium agreement adapted for Horizon 2020.
- Gathering & exchange on Horizon 2020 with the organisation of a specific EARTO Horizon 2020 Information Day with EIRMA in December, which provided members with an overview of the various developments in the different parts of the new programme.
- Regular circulation of drafts of Horizon 2020 Work Programmes helped EARTO members to best prepare the 1st calls of Horizon 2020 launched in December 2013.
- An information session was organised on the calls opportunities under the new Horizon 2020 dedicated SME Instrument.
- Participation in the elaboration of the new Fast Track to Innovation instrument to be piloted in 2015-2016 under Horizon 2020, which will now include opportunities for RTOs participation (EUR 200 billion for 2015 and 2016).
- Outside Horizon 2020 topics, EARTO also organised discussions between EARTO members' legal experts and the European Commission's DG Competition in order to prepare the EARTO feedback to the various changes proposed to EU State-aid rules.

- Related to the European Research Area (ERA), EARTO delivered its inputs to the European Commission through the EARTO ERA Report 2013. In parallel, a new Joint Declaration was signed with the European Commission and the other ERA Stakeholders to continue collaboration on this issue. The monitoring of ERA was further discussed within EARTO leading to the presentation to the European Commission of potential new Knowledge Performance Indicators (KPIs) to be included in the next ERA report 2014 in order for it to bring specific attention on RTOs.

In addition, in July 2013 the EARTO Secretariat sent a survey to all its Official Members in view of collecting feedback on its activities and services. Results of the survey have been used to produce the EARTO Work Plan 2014. A new survey will be made every year to continue getting members' feedback. The EARTO Work Plan 2014 can be found on the EARTO website's members' area.

## 2.1. 12 Position Papers Published

In 2013, the Secretariat published 12 position papers to support its RTOs representation and communication strategies. Position papers are available on the EARTO website and members' area. This table shows the positions papers published in 2013:

EARTO Official Position Papers Published in 2013	Date in 2013
1. EARTO Contribution to the Trilogue Negotiations - Horizon 2020 Regulation	January 23 <sup>rd</sup>
2. EARTO Contribution to the Trilogue Negotiations - Horizon 2020 Rules for Participation	January 23 <sup>rd</sup>
3. EARTO Comments on the European Commission Guidelines on Direct Costing of Research Infrastructures	April 15 <sup>th</sup>
4. EARTO-EUROTECH Press Release on Horizon 2020	May 6 <sup>th</sup>
5. EARTO Response to EC Consultation on State Aid for R&D&I	June 15 <sup>th</sup>
6. EARTO Report on Meeting with DG R&I on Horizon 2020 Direct Costing Scheme	September 20 <sup>th</sup>
7. EARTO Working Notes on Horizon 2020 Direct Costing Scheme	October 9 <sup>th</sup>
8. EARTO Working Notes on Horizon 2020's Draft Model Grant Agreement	October 9 <sup>th</sup>
9. EARTO Contribution to European Parliament Position on the Joint Technology Initiatives	November 6 <sup>th</sup>
10. EARTO Working Notes on Horizon 2020's Draft Model Grant Agreement II	November 18 <sup>th</sup>
11. EARTO Guidelines on Large Research Infrastructures Scheme under Horizon 2020	December 9 <sup>th</sup>
12. EARTO Report on the Implementation of the European Research Area Memorandum of Understanding	December 9 <sup>th</sup>



## 2.2. High-Level Meetings with EU Institutions

During the year, the Secretariat met regularly with the European Commission services to present the position of RTOs in key dossiers. These include meetings with EU Commissioner for Research, Innovation and Science, Ms Geoghegan-Quinn and other EC officials. In addition to one-to-one meetings with policy-makers, the Secretariat organised a visit to the premises of EARTO member imec in Belgium targeting Members of the European Parliament and officials from Member States Permanent Representations. The visit was organised in combination with a meeting of the CEOs of Europe's major RTOs (EUROTECH) who had lunch with 16 officials from EU Institutions involved in the negotiations of Horizon 2020.

## 2.3. Involvement in Key EU Initiatives

In addition to the various inputs given towards the preparations of Horizon 2020, which consisted in a large part of EARTO Secretariat efforts in 2013, EARTO supported other EU developments as summarised below.

EARTO has been following the creation of new EU High-Level and Advisory Committees. One of the key bodies is the new High Level Group on Key Enabling Technologies (HLG-KETs) launched in February 2013 to foster the deployment of KETs in Europe and to advise the European Commission on the implementation of the KETs strategy. The HLG KETs has a strong RTO representation, with five EARTO members: CEA, Fraunhofer, imec, TNO and VTT. This shows the European Commission's recognition of the important role of RTOs in developing and deploying strategic technologies to support European industry.



EARTO members' network being extended to other High-Level Groups and Advisory Committees, the Secretariat started to map, with the support of EARTO experts in our Working Group Horizon 2020, the presence of EARTO members in key EU R&D&I Committees and Initiatives such as the Horizon 2020 Advisory Groups, Public-Private Partnerships, European Technology Platforms, Joint Programming Initiatives, Knowledge and Innovation Communities, among others. The aim is to build a strong network for its members to be used during Horizon 2020's implementation. The mapping is also an efficient tool to increase the visibility towards the European Institutions of RTOs' work in supporting the European Commission's various road mapping exercises and programming.

In December 2013, EARTO signed a Joint Declaration with the European Commission to reaffirm its support to achieving the European Research Area. At the same occasion, EARTO presented its ERA Progress Report 2013 reporting on its achievements compared to the engagements taken in the 2012 Memorandum of Understanding (MoU) and highlighting the important contribution of RTOs to the ERA objectives. Since 2012, EARTO is a member of the ERA Stakeholders Platform with the other association's signatories of MoUs: EUA, LERU, Science Europe, Nordforsk and CESAER.



In 2013 EARTO participated in all European Commission's ERA Stakeholders Platform's working groups (Doer's Network) and input was provided to the EC in the topics below:

- Open Access: OA to research publications & data
- Research Infrastructures: preparation of the Charter for Access to Research Infrastructures
- Communication: preparation of the EC ERA Newsletters
- Gender Issues: gender balance in Horizon 2020
- ERA Progress Monitoring: preparation of the EC ERA Progress Reports and EC surveys and performance indicators linked to ERA

During 2013, EARTO and its members have played an active role in developing the DESCA 2020 Model Consortium Agreement for Horizon 2020. EARTO is part of the DESCA Core Group, together with Fraunhofer, VTT, ANRT, Eurochambres, Helmholtz, KoWi, LERU and ZENIT. The Group developed a Model Consortium Agreement for Framework Programme 7 which is well attuned to the needs and interests of RTOs and has launched the H2020 version in March 2014.





## 2.4. Participation in Policy Events

The Secretariat has spoken at several key events in Brussels raising awareness about the RTOs positions and specificities. In 2013, 30 external policy workshops, information sessions, conferences and other events were attended. Material and summary reports from events are published in the EARTO newsletters. Taking part as a speaker or participant in external events is a key strategy for EARTO to be kept informed, to reinforce its network and to enhance the cooperation with EU Institutions and other key EU stakeholders. Annex 1 of this paper provides the list of the policy events attended in 2013.

## 3. EARTO Working Groups

As from September 2013, the Secretariat launched calls for experts to set up two new Working Groups composed of EARTO members legal and financial experts as well as to reinforce participation in the existing Working Groups. The EARTO Working Groups aim to facilitate exchange of best practices between members and discussion with EU officials on topics of interest and where seen necessary to develop common EARTO positions. The table below summarises the activities of the Working Groups in 2013 (more activities launched early 2014 to be reported in 2014 annual report).

Working Groups in 2013		
Working Group	Nber of Experts	Topics Treated
1. Financial Experts	39	<ul style="list-style-type: none"><li>• Understanding the financial rules of Horizon 2020</li><li>• Exchanging best practices on financial and accounting issues related to H2020</li><li>• Prepared EARTO positions paper &amp; inputs on H2020 financial and accounting rules regarding the LRI scheme</li></ul>
2. Legal Experts	18	<ul style="list-style-type: none"><li>• Discussed EARTO position on State aid: RDI Framework, GBER &amp; IPCEI (position papers published in 2014)</li><li>• Inputs given to DESCA Consortium Agreement</li></ul>
3. Working with SMEs Experts	47	<ul style="list-style-type: none"><li>• Discuss with the EC on the modalities of the new SME Instruments</li><li>• Exchanging best practices on working with SMEs and national programmes of technology transfer RTOs-SMEs</li></ul>
4. Horizon 2020 Experts	50	<ul style="list-style-type: none"><li>• Supporting the preparation of EARTO positions papers on H2020 (e.g Rules for Participation)</li><li>• Exchanging information on the implementation of H2020</li></ul>
5. Communication Experts	14	<ul style="list-style-type: none"><li>• Supporting EARTO's communication strategy: planning and implementation (e.g. RTOs case studies and key events)</li></ul>
6. Quality Management & Excellence Experts	16	<ul style="list-style-type: none"><li>• Quality Managers exchanging best practices showing light on one aspect of RTOs speciality "management/business excellence"</li><li>• Developed the benchmarking survey on customer satisfaction</li></ul>

In addition, the EARTO Secretariat also supports EUROTECH, which is the group of CEOs of the larger RTOs members meeting twice a year. The meetings are organised as informal meetings allowing exchange of views on key dossiers such as KETs, Horizon 2020 and larger RTOs positioning in Europe.

## 4. Communication Activities

EARTO's communication activities have various purposes: to inform our members on the developments of key dossiers, to gather feedback in order to build up joint positions, to disseminate to EU partners positions on the specificities and impact of RTOs and finally, to facilitate networking between our membership and EU policy makers.

### 4.1. Communication Tools

In order to communicate with its members and key EU external contacts, the EARTO Secretariat uses a number of communication tools as summarised below:

EARTO Communication Tools	
EARTO Events & Participations in External Events	<p>In 2013 three major events were organised inviting also external contacts:</p> <ul style="list-style-type: none"><li>• 2013 EARTO Annual Conference</li><li>• 2013 EARTO Innovation Prize</li><li>• EARTO-EIRMA Information Day on Horizon 2020</li></ul> <p>In 2013, EARTO attended over 30 external events as participant or speaker.</p>
Publications	<p>EARTO published a series of information in 2013:</p> <ul style="list-style-type: none"><li>• 2013 Impact Delivered Brochure: yearly brochure on RTOs innovation</li><li>• Videos on the RTOs winners of the 2013 Innovation Prize</li><li>• Position Papers</li><li>• Monthly Newsletters: Annual Report 2012</li><li>• Corporate video: published in December 2013</li></ul>
Article in EU Press	<p>The EARTO Secretariat maintains active relations with EU media to ensure that EARTO messages are communicated to a wider audience. EARTO press releases and articles in key European press can be found on the EARTO website. In 2013, EARTO contributed to about 25 EU press articles.</p>
Website	<p>It contains information about EARTO activities and services as well as articles on EU news. The news section is updated regularly as a result of the EU press review and the monitoring of EU Institutions websites made by EARTO staff. In 2013, over 120 news articles were published in the EARTO website for members. The website members' area is updated regularly with internal official documents and latest EU documents received thanks to our networking efforts.</p>
Twitter & LinkedIn	<p>EARTO launched in January 2012 a Twitter account and LinkedIn discussion group to inform its members and external contacts on events, position papers and latest developments of EU dossiers. In December 2013 the Twitter account had over 2300 followers and the LinkedIn Group discussion counted about 7400 members.</p>

In addition, EARTO gives special attention to using its communication tools to advertise our members' work and success stories. This is done thanks to the experts in the EARTO Working Group Communication who effectively support this effort by providing the Secretariat with appropriate input.

### 4.2. EARTO Events

The EARTO Annual Conference is held each year in May and is hosted by an EARTO member who jointly decides on the conference topic with the EARTO Board. The 2013 edition, kindly hosted by the Brodarski institut and Ruđer Bošković Institute in Dubrovnik on 23-24 May 2013, attracted some 150 participants. The programme was dedicated to Horizon 2020 novelties compared to FP7, objectives and operational practice and the EU Structural Funds - how they can be effectively deployed to support R&I in Croatia and south-eastern Europe and be linked with Horizon 2020. Highlights of the conference

included a video address by EU Commissioner for Regional Policy, Johannes Hahn, a speech by Dusan Vujovic, Lead Economist at the World Bank, as well as three speakers from the European Commission addressing the issues of Smart Specialization Strategies, the European Research Area and the future dedicated SME Instrument in Horizon 2020.

On 8 July 2013, EARTO organised a goodbye event to thank the leaving Secretary General Christopher Hull for its work with EARTO and to introduce the new Secretary General to the EARTO network. The European Commission's Director General for Research and Innovation, Robert-Jan Smits, gave a short speech and expressed his interest to continue his close collaboration with EARTO.



On 4 December 2013, the 2013 EARTO Innovation Prize was awarded at a special ceremony in Brussels. Professor Anne Glover, Scientific Adviser to José Manuel Barroso, President of the European Commission, gave the keynote speech and handed the prize to the winners. The first prize went to VTT Technical Research Centre of Finland for its innovative allergy vaccines technology. Two other innovations were highly commended by the Jury: CSEM's silicon micro-components and in the ePuzzler technology developed by Fraunhofer-Gesellschaft. Videos of the three winners, photos, press release and press coverage are available on the EARTO website.



During the Prize Ceremony, EARTO presented its new corporate video and published the 2013 edition of its "Impact Delivered: Technology for Better A World" brochure, a collection of new innovations featuring EARTO members. Both video and brochure can be found on the EARTO website.



In addition, following the launch of Horizon 2020, the EARTO Secretariat organised on 5 December 2013 an Information Day for its members. The event was jointly organised with EIRMA, the European Industrial Research Management Association who regroups the research managers of the industry, generally clients of EARTO members. The agenda of the day included Horizon 2020's first calls and evaluation, Horizon 2020 partnerships, the EU strategy for key enabling technologies and the new SME Instrument. The keynote speech was addressed by Wolfgang Burtscher, Deputy Director-General at the European Commission's DG Research and Innovation. Around 120 members and key EU stakeholders attended the EARTO-EIRMA InfoDay.

## 5. Conclusion

2013 was a good year for EARTO! Full of challenges with various transitions managed on key dossiers as well as in its Secretariat team.

The concentrated efforts of the last three years regarding H2020 rules for participation and direct costing issue paid off with the creation of the new LRI scheme now being discussed in details in a cooperative manner with the European Commission and will be further discussed all along 2014 to ensure its successful implementation by as many EARTO members as possible.

In December 2013, the EARTO Board decided to continue the organisation of EARTO efforts through a set of 9 Working Groups. Accordingly, EARTO Working Groups are set up to allow the proper collection of inputs from active EARTO members' experts interested in the issues covered. The efforts launched this autumn with renewed Working Groups already brought results with various key positions papers published that have been well received by the European Commission and other EU stakeholders in Brussels. EARTO activities in 2014 will be further implemented according to the EARTO Board's vision following the line defined in the EARTO Secretariat Work Plan 2014.

Finally, as all efforts are based on results and actions done in the past, we took this occasion to show EARTO activities and successes of the past years in a timeline presented in the beginning of this report. EARTO Members should be proud of the Association's achievements and use those to build further inputs for EU R&I policy!

## Annex 1: EARTO Meetings and Events

### Management of the Association and Key EARTO Events

Meeting	Date	Location
Annual General Meeting	May 24 <sup>th</sup>	Dubrovnik
Executive Board Meetings	May 23 <sup>rd</sup> December 4 <sup>th</sup>	Dubrovnik Brussels
Steering Committee Meetings	September 12 <sup>th</sup> November 6 <sup>th</sup>	Brussels Conference Call
2013 EARTO Annual Conference	May 23 <sup>rd</sup> -24 <sup>th</sup>	Dubrovnik
2013 EARTO Innovation Prize Ceremony	December 4 <sup>th</sup>	Brussels
EARTO-EIRMA Information Day on Horizon 2020	December 5 <sup>th</sup>	Brussels

### EARTO Internal Meetings

Meeting	Date	Location
EARTO WG Horizon 2020 Experts	May 24 <sup>th</sup> October 17 <sup>th</sup>	Dubrovnik Brussels
EARTO WG Communication Experts	February 8 <sup>th</sup> June 18 <sup>th</sup> September 19 <sup>th</sup> December 5 <sup>th</sup>	Brussels Brussels Brussels
EARTO WG Financial Experts	October 3 <sup>rd</sup> November 21 <sup>st</sup> December 6 <sup>th</sup>	Brussels Conference Call Brussels
EARTO WG Legal Experts	November 15 <sup>th</sup> November 29 <sup>th</sup>	Brussels Brussels
EARTO WG Quality Management & Excellence Experts	March 15 <sup>th</sup> October 23 <sup>rd</sup>	Brussels
EARTO WG Working with SMEs Experts	November 29 <sup>th</sup>	Brussels
2013 Innovation Prize Task Force	May 15 <sup>th</sup>	Brussels
2013 EARTO Innovation Prize Jury	September 9 <sup>th</sup>	Brussels
EARTO-EUROTCH Special Interest Group	May 5 <sup>th</sup> -6 <sup>th</sup> October 20 <sup>th</sup> -21 <sup>st</sup>	Leuven Helsinki

## EARTO Participation in External Events

Meeting	Date	Location
EC Workshop on State Aid	January 9 <sup>th</sup>	Brussels
EIRMA Workshop on Horizon 2020 Rules for Participation	January 10 <sup>th</sup>	Brussels
CLORA Event on Horizon 2020	January 21 <sup>st</sup>	Brussels
European Research Area Stakeholder Platform Groups (Open Access, Monitoring, Communication, Gender, Research Infrastructures)	January 30 <sup>th</sup> February 8 <sup>th</sup> March 8 <sup>th</sup> March 19 <sup>th</sup> April 16 <sup>th</sup> June 9 <sup>th</sup> June 28 <sup>th</sup> September 13 <sup>th</sup> October 22 <sup>nd</sup> October 25 <sup>th</sup> December 11 <sup>th</sup> July 17 <sup>th</sup> December 13 <sup>th</sup>	Brussels
1st Year Anniversary of ERA MoU Signing Joint Statement Signing Ceremony		
EC Workshop on Cost Methodologies	February 20 <sup>th</sup>	Brussels
Science Europe Conference on ERA	February 21 <sup>st</sup>	Brussels
DESCA Core Group	February 27 <sup>th</sup> March 19 <sup>th</sup> April 22 <sup>nd</sup> June 10 <sup>th</sup>	Brussels Brussels Paris
DESCA Consultation Group	July 10 <sup>th</sup>	Brussels
CLORA Event on Key Enabling Technologies	March 21 <sup>st</sup>	Brussels
European Parliament Workshop on Fast Track to Innovation (EARTO as speaker)	March 26 <sup>th</sup>	Brussels
IGLO Workshop on Open Access	April 17 <sup>th</sup>	Brussels
European Energy Research Alliance Annual Conference	April 18 <sup>th</sup>	Brussels
EC Conference on European Innovation Partnership on Raw Materials	April 19 <sup>th</sup>	Brussels
EC Workshop on Horizon 2020 Implementation	April 22 <sup>th</sup>	Brussels
CEN CENELEC Workshop on Science with Standards (EARTO as speaker)	April 25 <sup>th</sup>	Brussels
CLORA Event on Joint Programming Initiatives	April 25 <sup>th</sup>	Brussels

## EARTO Participation in External Events

Meeting	Date	Location
CLORA Event on Widening Participation in Horizon 2020	May 30 <sup>th</sup>	Brussels
EC Workshop on Horizon 2020 Implementation	June 21 <sup>th</sup>	Brussels
TUDOR event on Innovation Management (EARTO as speaker)	September 2 <sup>nd</sup>	Porto
Neth-ER Seminar Partnerships in Horizon 2020	September 24 <sup>th</sup>	Brussels
CLORA Event on Horizon 2020 Pillars	September 25 <sup>th</sup>	Brussels
European Energy Research Alliance 5th Anniversary	September 24 <sup>th</sup>	Brussels
EARPA Reception	October 1 <sup>st</sup> -2 <sup>nd</sup>	Brussels
5th European Innovation Summit	October 2 <sup>nd</sup>	Brussels
EARTO-EERA Seminar on Cross-Border Research Collaboration (EARTO as speaker)	October 10 <sup>th</sup>	Brussels
BEPA High Level Workshop on Raw Materials	October 17 <sup>th</sup>	Brussels
EUCAR Anniversary (EARTO as speaker)	October 18 <sup>th</sup>	Brussels
ERRIN Workshop on Key Enabling Technologies (EARTO as speaker)	November 7 <sup>th</sup>	Brussels
CZELO Event on Fast Track to Innovation (EARTO as speaker)	November 12 <sup>th</sup>	Brussels
European Research and Innovation Board (ERIAB) Workshop on Horizon 2020 (EARTO as speaker)	November 16 <sup>th</sup>	Brussels
EC Infoday on SMEs in Horizon 2020	November 19 <sup>th</sup>	Brussels
EC Infoday on Health in Horizon 2020	November 22 <sup>nd</sup>	Brussels
EC Workshop on Horizon 2020's Model Grant Agreement	November 25 <sup>th</sup>	Brussels
ACCIO Event on Horizon 2020 (EARTO as speaker)	December 3 <sup>th</sup>	Brussels
EC Workshop on Fast Track to Innovation	December 16 <sup>th</sup>	Brussels
EC Infoday on Joint Technology Initiatives and Contractual Public-Private Partnerships in Horizon 2020	December 16 <sup>th</sup> - 17 <sup>th</sup>	Brussels
EC Infoday on Transport in Horizon 2020	December 18 <sup>th</sup>	Brussels



