

# Lump sum funding in Horizon 2020 and Horizon Europe

how it works, possible concerns, and feedback so far July 2021

Peter Härtwich DG R&I, Common Implementation Centre

## Lump sum funding - Why using lump sums?

#### Significant simplification potential:

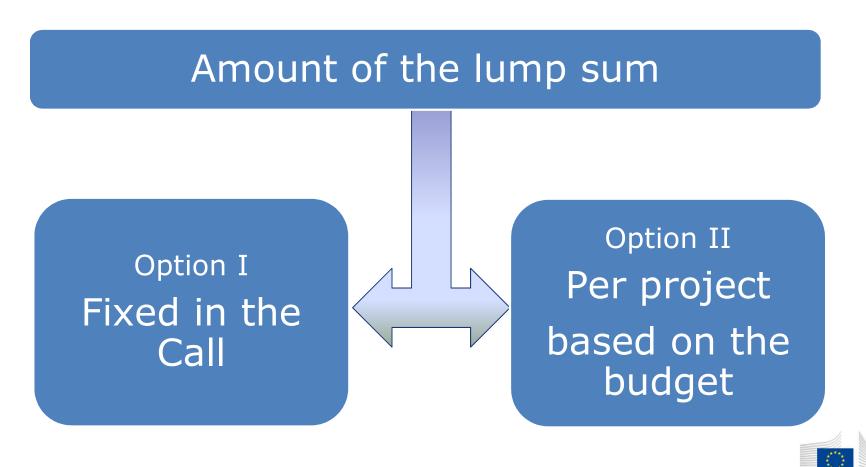
- Despite all simplification, funding based on reimbursement of incurred costs stays complex and error-prone
- Lump sum project funding removes all obligations on actual cost reporting and financial ex-post audits i.e. a major reduction of administrative burden

#### Focus on performance:

 Shift from focus on financial management and checking costs to focus on scientifictechnical content of the projects



#### Lump sum funding – Two options



European

## Lump sum funding – Two options

#### **Option 1**

- Fixed lump sum per project defined in call for proposals
- Proposals describe the efforts and resources applicants commit to mobilise for this amount.
- Applicants must provide proposed split of the lump sum per work package and per beneficiary.
- The evaluation and competition between proposals ensure that adequate resources are committed

#### Option 2

- Proposals provide a detailed estimation of costs and a split of the lump sum per work package and per beneficiary
- Experts assess cost details during evaluation and make recommendations (panel will include expert/s with project management /financial expertise).
- Based on this, the lump sum is fixed during grant preparation

#### Lump sum pilot approach – basic principles

## Lump sum evaluation and grant agreement follow standard approach as much as possible:

- Same evaluation criteria
- Same pre-financing and payment scheme
- Reporting periods and technical reporting as today, though focusing on completion of work packages

## One lump sum share is fixed in the grant agreement for each work package (Annex 2, 'Estimated lump sum breakdown):

• This amount is paid when the activities in the work package are completed. As today, payment does not depend on a successful outcome, but on the completion of activities



## Lump sum grant – Budget allocation

Annex 2

Lump sum = Maximum grant amount

Max. liability of the beneficiary after payment of balance

	WP1	WP2	WP3	WP4	WP5	WP6	WP7	WP8	Total
Beneficiary A	250.000			50.000	300.000	250.000		300.000	1.150.000
Beneficiary B		250.000	350.000	50.000			100.000	150.000	900.000
Beneficiary C	100.000	100.000		50.000		280.000			530.000
Beneficiary D		120.000		50.000			100.000	150.000	420.000
Total	350.000	470.000	350.000	200.000	300.000	530.000	200.000	600.000	3.000.000



Share of the lump sum per WP



Disclaimer: Information not legally binding

## Lump sum grant – Types of payment

# ē

- Same function as in the general MGA
- Coordinator distributes the amount according to consortium agreement



Interim payment(s)

- One or more
- Pay the shares
   of the lump
   sum set out in
   Annex 2 for the
   WPs
   completed &
   approved in
   the reporting
   period



balance

of the

**Payment** 

- Closes the financial aspects of the grant
- Uncompleted WPs will (generally) NOT be paid
- Releases the guarantee fund





### Lump sum grant – Ex-post controls

#### Checks, reviews and audits for:

- Proper implementation of the action (e.g. technical review)
- Compliance with the other obligations of the grant:
  - IPR obligations
    Obligations related to third parties (e.g. financial support)
    Other obligations (e.g. ethics, visibility of EU funding, etc.)





#### Lump sum grant – Ex-post controls

#### They don't need They need Technical documents Time-sheets Publications, Pay-slips or contracts prototypes, deliverables same as for Depreciation policy real cost Who did what? grants Bye, bye, Travel invoices ...any document proving that the work was done ....actual costs as detailed in Annex 1





# Feedback, concerns, and next steps

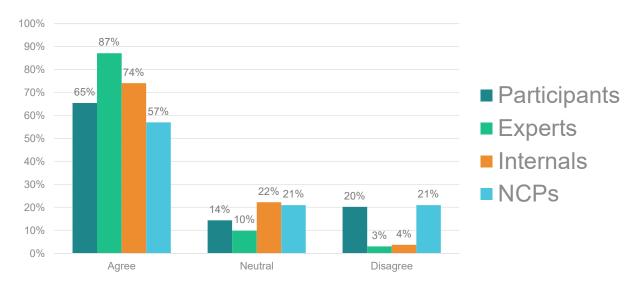
**April 2021** 



#### Overall feedback positive

#### including from unsuccessful applicants

- The lump sum funding approach tested in the pilot delivers on its two main goals
  - · significant reduction of administrative burden
  - shifting the focus from financial controls to the content of projects



• ...but wide agreement that there is still room for improvement



#### Negative feedback

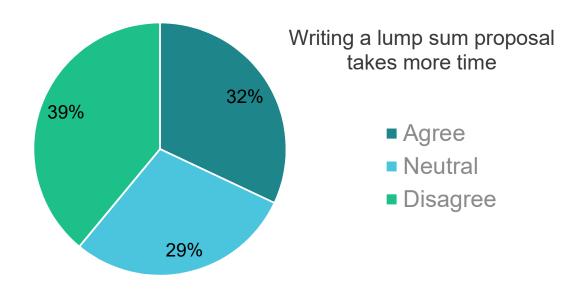
not necessarily supported by survey results, see next slides

- 1. Increased liability towards other partners, financial risk
- 2. Greater tendency to choose known and trusted partners\*
- 3. Increased effort for setting up the detailed lump sum budget\*
- 4. Difficult to evaluate the lump sum budget, insufficient financial expertise
- 5. Multiplication of work packages to fit the payment schedule
- Decreased flexibility to adapt the work plan through amendments\*
- 7. Audit approach of the European Court of Auditors not yet known



## Time needed to write a proposal

 The lump sum approach has no significant effect on the average time needed to write a proposal, according to participants\*



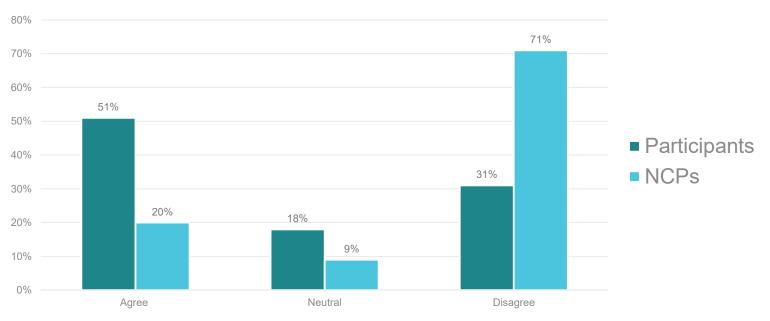
SMEs are more positive!



<sup>\* 2357</sup> participants invited (incl. unsuccessful applicants, excl. ERC PoC), 457 responses

## Setting-up the lump sum budget

 More than half of the participants agree that defining a lump sum budget is easier than a standard budget. NCPs have a different view.



\* 172 NCPs invited, 46 responses

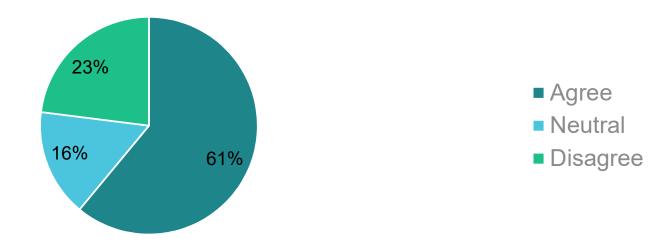
The response from SMEs is more positive!

80% agreement or neutral among 124 SMEs.



#### **Budget evaluation**

 Experts strongly agree that the detailed estimation of costs is sufficient to properly evaluate the lump sum budget

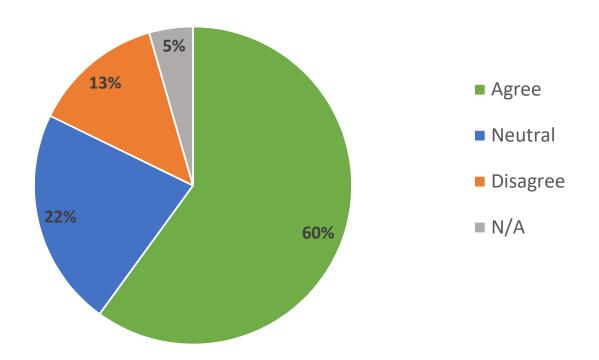




<sup>\* 226</sup> experts invited (excl. ERC PoC experts), 136 responses

#### **National Contact Points**

• Clear majority agrees to wider use of lump sums in Horizon Europe





# Thank you



© European Union 2020

Unless otherwise noted the reuse of this presentation is authorised under the <u>CC BY 4.0</u> license. For any use or reproduction of elements that are not owned by the EU, permission may need to be sought directly from the respective right holders.

Slide 11: icons, source: Freepik.com

